

**SHEEO P-16 Councils Workshop:  
Improving the Effectiveness of P-16 Councils in the States  
October 29-30, 2007 in Boulder, CO**  
Supported by the Bill and Melinda Gates Foundation

**Agenda**

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**Monday, October 29**

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7:00-8:00      **Continental Breakfast** (at hotel)

8:00-8:15      **Welcome, Introductions, Goals and Format**  
  
Sharmila Conger, Policy Analyst  
State Higher Education Executive Officers (SHEEO)

8:15-9:00      **Defining the Role of P-16 Councils:  
Introduction and Context**  
  
Scott Montgomery, Deputy Executive Director  
Council of Chief State School Officers (CCSSO)  
  
Paul Lingenfelter, President  
State Higher Education Executive Officers (SHEEO)

9:00-11:00      **Defining the Role of P-16 Councils:  
Facilitated Small Group Discussions**  
  
Participants will be assigned to cross-state discussion groups to work on defining the “action space” and “traction areas” of P-16 Councils.  
  
Facilitators:      Sharmila Conger, SHEEO  
                         Hans L’Orange, SHEEO  
                         Scott Montgomery, CCSSO  
                         Terese Rainwater, WICHE

Guiding Questions:

- What is the job of a P-16 Council? What is its substance, and what are its boundaries?
- How is it distinctive from the job of state K-12 and postsecondary boards?
- How should it complement and assist the work of K-12 and postsecondary boards?
- How can it effectively engage state leaders and garner broad political support?

(Break as needed within small groups)

11:00-12:00 **Defining the Role of P-16 Councils:  
Plenary Discussion**

Facilitator: Holly Zanville, Lumina Foundation

Groups reconvene in full session to share insights from their discussions.

12:00-1:00 **Luncheon**

1:00-2:00 **P-16 Councils and More Student Success:  
Components of a Systemic Approach**

Facilitator: Paul Lingenfelter, SHEEO

Presenters:

*Early Outreach* - Terese Rainwater, WICHE  
*Curriculum and Assessment* - Alissa Peltzman, Achieve  
*Teacher Quality* - Sharmila Conger, SHEEO  
*Financial Aid* - David Longanecker, WICHE  
*College Success* - Paul Lingenfelter, SHEEO  
*Data and Accountability* - Hans L'Orange, SHEEO

2:00-4:00 **Practical Issues for P-16 Councils:  
Facilitated Small Group Discussions**

Teams from similar states will form breakout groups to discuss their top priority areas for P-16 policy work.

**Group 1: Colorado, Connecticut, New Hampshire**  
Facilitator: Holly Zanville, Lumina

**Group 2: Hawaii, Kentucky, Louisiana**  
Facilitator: Alissa Peltzman, Achieve

**Group 3: Arizona, Illinois, Minnesota**  
Facilitator: Sharmila Conger, SHEEO

**Group 4: Idaho, Wyoming**  
Facilitator: Scott Montgomery, CCSSO

Guiding Questions

- What were the specific objectives of the P-16 Council in this issue area?
- How did the P-16 Council make real progress? Where did it fall short of its aspirations?
- What benchmarks are used to measure progress? How are they developed, what do they measure, and who is held accountable?
- Has progress been sustained on this issue? What does it take?

(Break as needed within small groups)

4:00-5:00      **Practical Issues for P-16 Councils:  
Plenary Discussion**

Facilitator: Hans L'Orange, SHEEO

Groups reconvene in full session to share insights from their discussions.

6:00-8:00      **Evening Reception and Dinner** (on-site)

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**Tuesday, October 30**

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7:00-8:00      Continental Breakfast (at hotel)

8:00-8:15      **Summary of Day 1 and Goals for Day 2**

Sharmila Conger, Policy Analyst  
State Higher Education Executive Officers (SHEEO)

8:15-10:15      **Developing Effective Processes for P-16 Councils:  
Facilitated Small-Group Discussions**

Teams will reconvene in breakout groups to explore the processes involved in P-16 Council work and identify practical next steps for states.

**Group 1:            Colorado, Connecticut, New Hampshire**  
Facilitator:        Holly Zanville, Lumina

**Group 2:            Hawaii, Kentucky, Louisiana**  
Facilitator:        Alissa Peltzman, Achieve

**Group 3:            Arizona, Illinois, Minnesota**  
Facilitator:        Sharmila Conger, SHEEO

**Group 4:            Idaho, Wyoming**  
Facilitator:        Scott Montgomery, CCSSO

Guiding Questions

- How can a state define a core set of substantive issues and set priorities among them?
- How can necessary collaborative relationships among P-16 partners be developed and maintained?
- What has worked particularly well? Are these practices replicable and/or sustainable?
- What has not worked so well? How can these pitfalls be avoided?
- Is there a permanent role for a P-16 Council? What should that role look like? What will make it valuable?

10:15-10:30 Break

10:30-11:30 **Reflections and Action Items**

*Reflections on the Workshop*

Charles Lenth, Vice President for Policy Analysis and Academic Affairs  
State Higher Education Executive Officers (SHEEO)

*Plenary Discussion*

Scott Montgomery, Deputy Executive Director  
Council of Chief State School Officers (CCSSO)

Paul Lingenfelter, President  
State Higher Education Executive Officers (SHEEO)

The plenary discussion will be used to identify appropriate next steps in the states as well as support roles for national organizations in the P-16 policy realm.